

RSA[®]Conference2020

San Francisco | February 24 – 28 | Moscone Center

HUMAN
ELEMENT

SESSION ID: KEY-F03S

You Can Stop Stupid

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What is Stupid?

*Having or showing a great
lack of intelligence or
common sense*

Do You Hire People with a Great Lack of Intelligence?

- Who's fault is that then?
- Why did you put these people in a position of responsibility?



Do You Hire People Without Common Sense?

- You can't have common sense without common knowledge
- Are you giving people common knowledge?
- Did you give people training?
- Did you expect the failing
- It's common knowledge that people will eventually fail



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So, Who's the Stupid One?

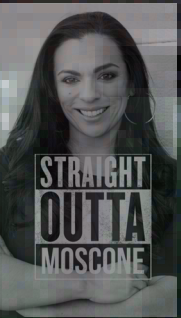


It's Not Really You

- You've been fed a bunch of ignorant crap
- The Human Firewall
- The users are your last line of defense
- The users are your first line of defense
- Lots of Broscience from people who read the wrong books

Focus on proximity of error







Safety Science

- A user is as much a part of the system as a computer
- Any safety incident results from a failure of the entire system
- Review all enabling factors
- The user is just the proximity of the error
- Proximity is just a symptom
- User error is a symptom of what is wrong with the system

Pilot Error?

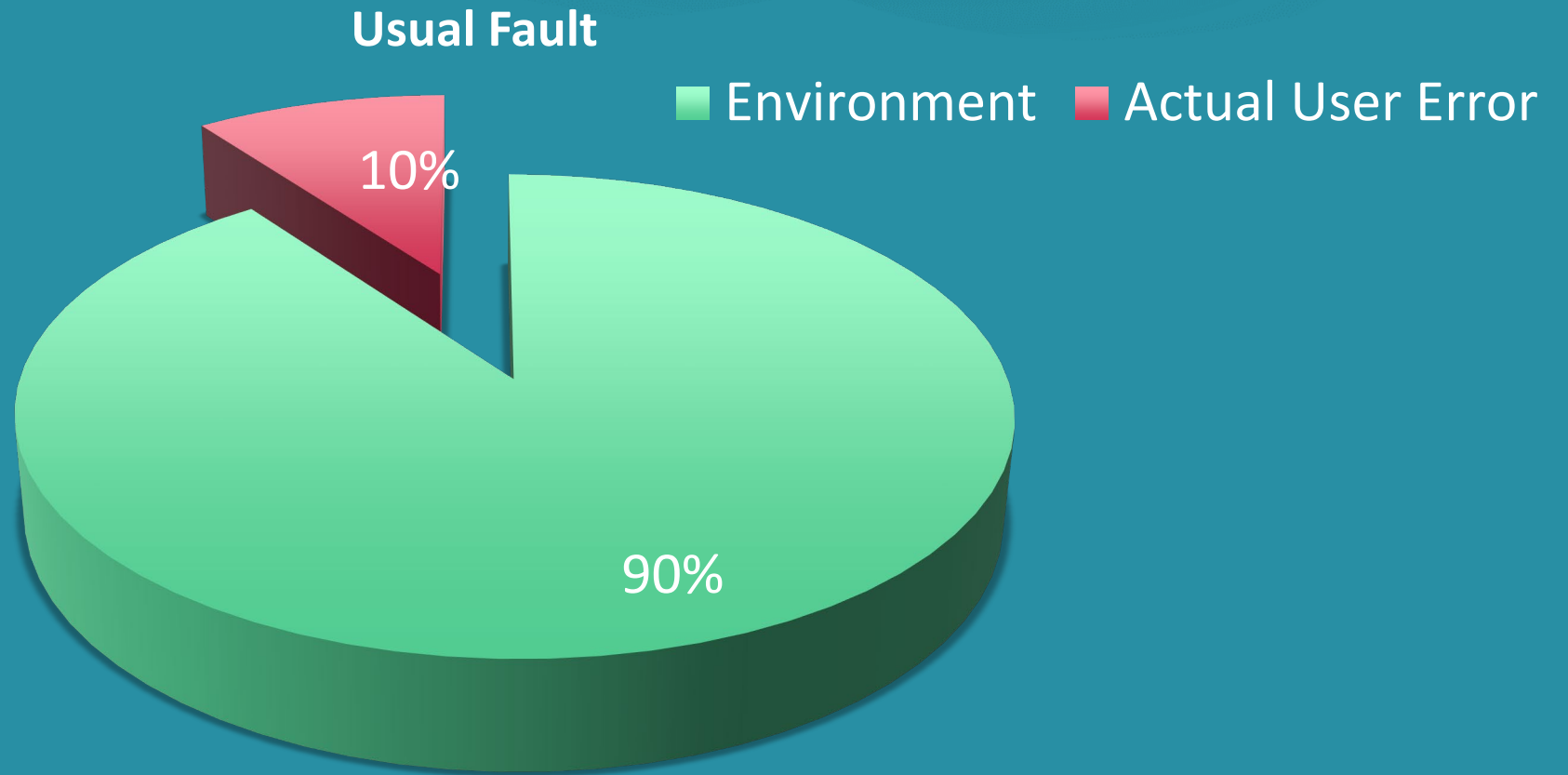


Could Pilots Have Saved the Planes?

- Yes!
- But...
 - The cause was software and faulty sensors
 - They was improper training
 - They changed indicators
 - The problems were systematic and the pilots failed as part of they system



Where Blame Falls



What Is That 10%?

- Carelessness
- Blatant ignorance
- Lack of training
- Malice
- This is where awareness and training might fit in, kind of
- Still only 10% of the problem

Awareness is Only 20% of 10%



Let's Talk Boom



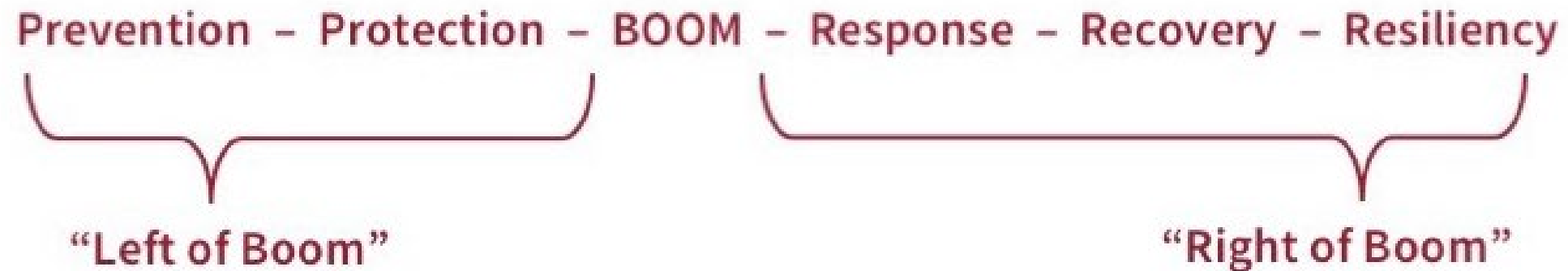
What Is Boom?

- A Counterterrorism Strategy
- Boom is the explosion

Prevention – Protection – BOOM – Response – Recovery – Resiliency

“Left of Boom”

“Right of Boom”

A diagram showing the components of the Boom strategy: Prevention, Protection, BOOM, Response, Recovery, and Resiliency. A bracket under 'Prevention - Protection' is labeled 'Left of Boom'. A bracket under 'Response - Recovery - Resiliency' is labeled 'Right of Boom'. 'BOOM' is positioned between the two brackets.

Each Phase Involves Protection, Detection, and Reaction

- The canary is only involved at Boom
 - For the most part
- With 90% of attacks involving a user compromise, focus on Boom as a user action
- At each phase, you protect, detect, and react



User Initiated Loss

- A user doesn't cause damage or a loss
 - THE SYSTEM DOES
- A user action just initiates the loss possibility
- UIL can be ignorance, carelessness, system related, or malice
- Want to stop UIL potential
- Want to stop the actual UIL
- Want to mitigate loss after initiation

Left of Boom

- Prevent user from being in a position to initiate loss
- Take away decision or capability
- Prevent, Detect, React to attack targeting a user
- Create a Culture, aka Consequences, to assist
- Users may aid in detection
 - Tailgaters for example

Governance

- Are all organizational processes clearly defined?
- Are user actions there by default, or are they an intended result of clearly defined processes?
- Think about this carefully.

Boom

- The user is presented with the opportunity to initiate a loss
- Do they...
 - Do it?
 - Detect it?
 - Prevent it?
 - Sound the alarm?
- Remember, it can be accidental, careless, willful, malicious, or forced



Policies and Governance



- Are user actions very specifically defined?
- Are all actions necessary?
- Are you relying on an organization filled with Elmer Fudds?

Right of Boom

- Loss has been initiated
- Does the environment expect it?
 - For example, users don't have admin privileges
- Are there additional protections?
- Is there an analysis of UIL?
 - What can users do?

Most Important

- Go back and analyze the incident
- What caused the incident?
- What enabled the incident?
- Proximity is not the cause of the incident

Sounds Difficult, but...

- Safety science does this
- Accounting does this
- Operations does this
- Etc.



Consider This...

- If 90% of incidents result from some form of ULL, shouldn't this, or a similar strategy, be used for your organizations?
- Do you currently analyze process, or just slap countermeasures around?



CEO W-2 Fraud Example

- Left of Boom
 - Mail filtering
 - Tagging of messages as external
- Boom
 - Process for release of PII
 - Training in the process
 - Reinforcement of the process
- Right of Boom
 - Warnings of attaching file
 - DLP software

Consider The Overlap

- Handling of PII vs warning of CEO fraud
- DLP for any types of attack
- Filtering of incoming email on servers
- Tagging of mail as external
- Warning of attachments

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If you mitigate the 90% by robust countermeasures, won't that take care of almost all of the remaining 10%?



Awareness is Still Mandatory

- What do you make them aware of?
- What to be afraid of or how to do things correctly
- In other words, awareness of proper procedures
- Some awareness and behavioral modification is also required
- Just don't focus on the general for your whole program

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Are you throwing around random tactics to stop your greatest source of losses, or are you pursuing a strategy?

The Most Important Takeaway

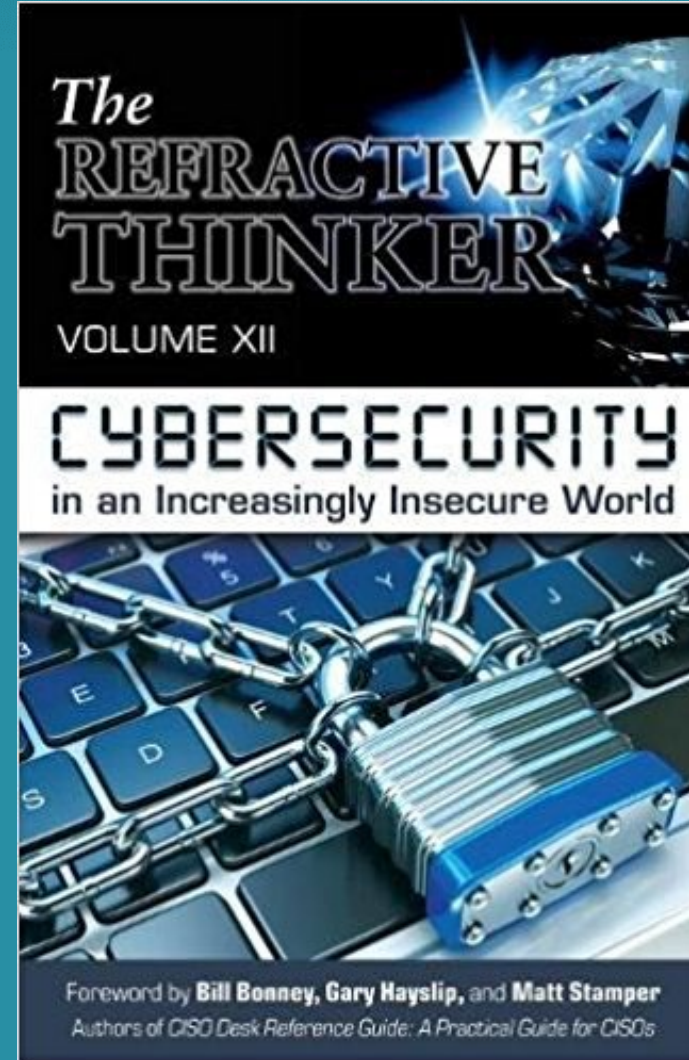
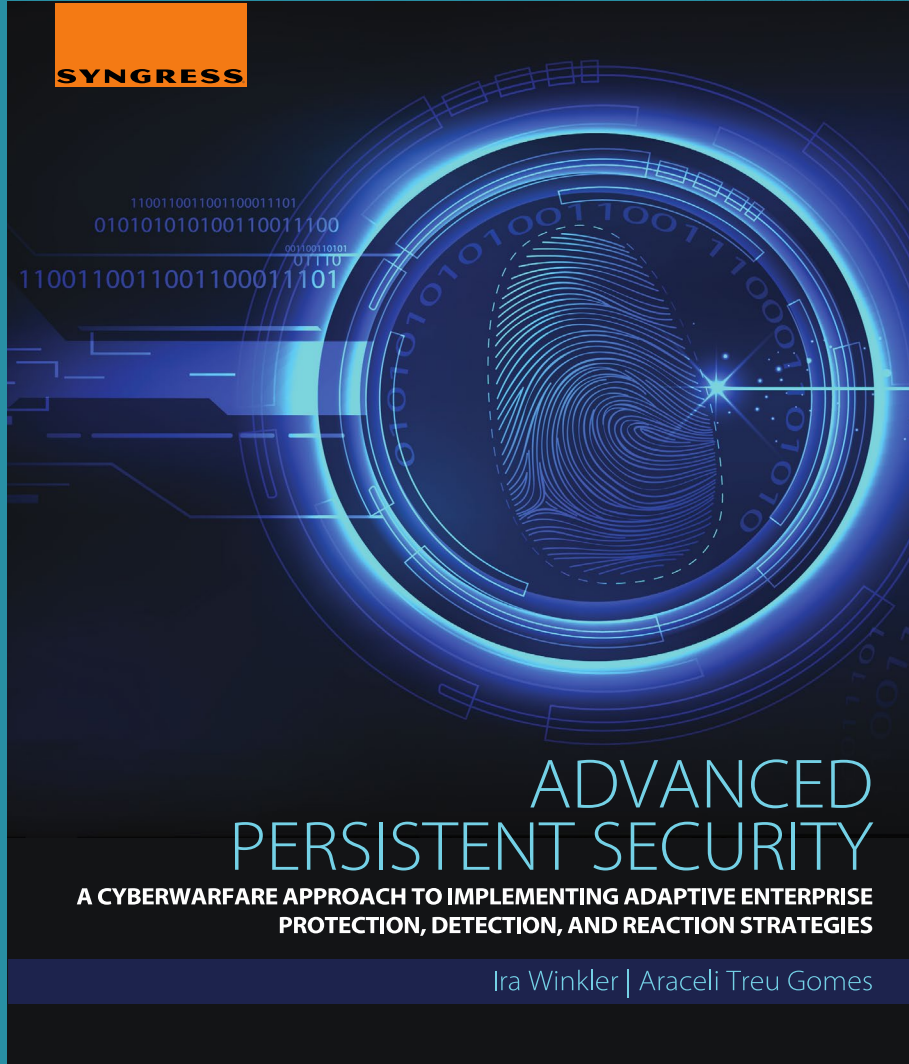


“Apply” Slide

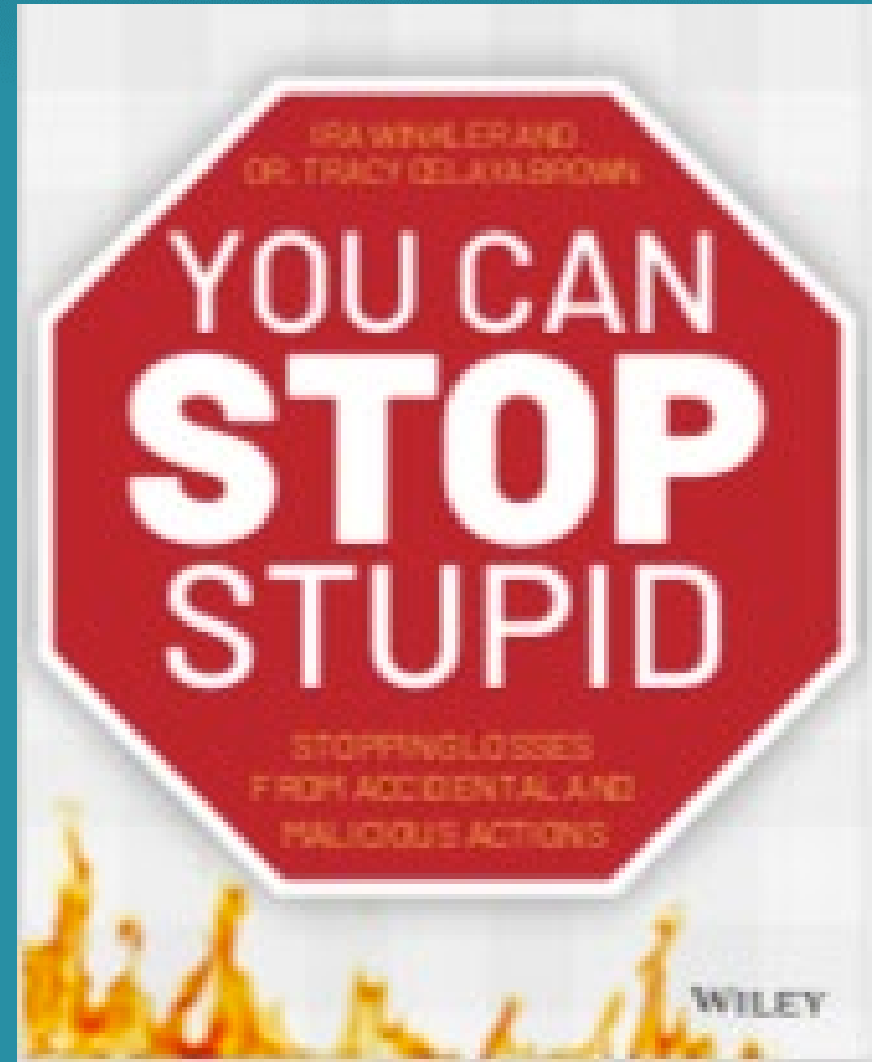
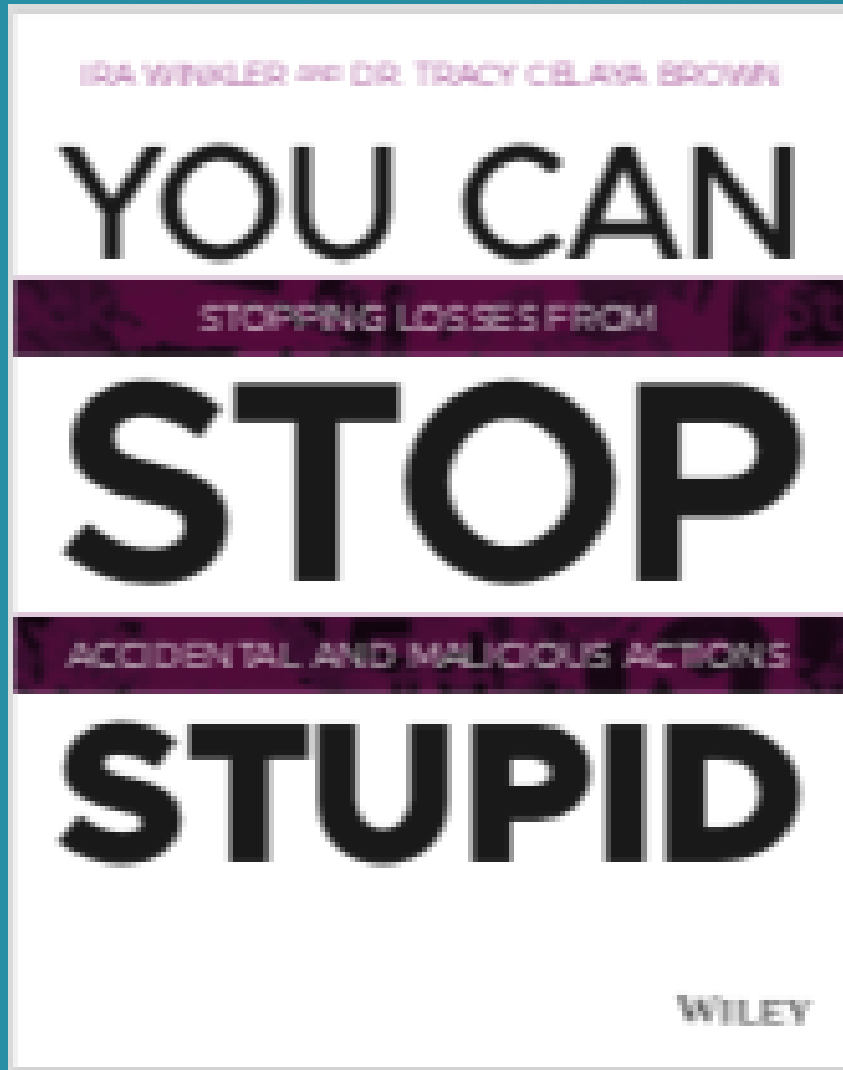
- Immediately
 - Analyze Governance
 - Do your efforts focus on error proximity?
 - Is there an end-to-end approach for User Initiated Loss?
 - Consider are you giving users “crap” to click on?
- Within 3 months
 - Choose 2 common UIs to analyze
 - Reevaluate the systematic issues
 - Begin mitigation



The Books, The Myths, The Legends



Your Input?



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